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March 21, 2017

Bob Delaney
Parliamentary Assistant to the Minister of Energy
Ministry of Energy
4th Floor, Hearst Block
900 Bay Street
Toronto, Ontario M7A 2E1

Dear Mr. Delaney,

Thank you for visiting Sarnia last week and for taking the time to meet with members of the Sarnia Lambton Chamber of Commerce to discuss the proposed Fair Hydro Plan.

We are pleased to have offered our members the opportunity to learn more about your government's plan to lower electricity costs while sharing their stories about this significant financial burden. We have heard from many of our members that rising energy rates is their biggest concern.

The Fair Hydro Plan will bring immediate relief to businesses that participate in the Regulated Price Plan and Industrial Conservation Initiative as well as rural and remote business operators. While this will alleviate challenges in the near-term, further rate mitigation strategies will be needed to address the needs of the business community. It is essential that the government evaluate the cumulative impact of this policy, along with other current and incoming policies, on the overall competitiveness of Ontario businesses.

Thank you for your support and for your time. We welcome you back to Sarnia-Lambton any time.

Yours Truly,

A handwritten signature in dark ink, appearing to read "Shirley de Silva". The signature is written in a cursive style.

Shirley de Silva,
President and CEO